

Lausanne, 28 July 2025

Dear Presidents, Secretary Generals,
Dear Members,

I hope this letter finds you well. As President of World Triathlon, I am writing to you with a firm commitment to move toward an exemplary model of governance and transparency in future electoral processes, both for our International Federation and for the Continental Confederations.

In light of the recent CAS ruling of June 24, 2025, it has become clear that some TRI rules contradict each other. Therefore, a thorough review is necessary to ensure transparency, consistency, and legal certainty in the context of TRI elections and other situations. It is my intention, therefore, to promote a comprehensive review of the current regulatory framework as a clear opportunity to build a more robust and transparent future aligned with the highest international legal standards.

Given that good governance and integrity have always been, and will always be, among World Triathlon's main priorities, I would like to inform all Members of the following:

- My commitment to lead this transformation, together with the World Triathlon Executive Board. To this end, I will propose to the Executive Board the creation of an independent working group of experts in international law and sports governance. This group will be composed of experts with recognized track records and international prestige, free from biased interests and interpretations of any kind, who will work on the review and improvement of our rules.
- I would like to convey to the Presidents of the Continental Confederations my intention to collaborate with you so that, in the future, we can adopt a single, common electoral regulation for World Triathlon and the Confederations, thus strengthening the fairness, consistency, and credibility of our global governance model. It is important to me to have your participation to reflect the different sensibilities, needs, and cultures that shape our sport within this global regulation.

I will initiate a series of contacts with the Continental Presidents and National Federations to present these initiatives in detail, gather their suggestions, and jointly

develop a model that will serve as a benchmark not only for triathlon but also for global sport.

I am convinced that this path will strengthen the unity of global triathlon and further consolidate our Federation as an example of modern, open, and transparent governance.

Yours in sport,

A handwritten signature in black ink, appearing to read 'Antonio F. Arimany', with a stylized flourish underneath.

Antonio F. Arimany
President
World Triathlon